

Annex A.1. Logframe Matrix

	Intervention logic	Indicators <i>Describe the objectives of the action in an (objectively) verifiable and measurable manner. Define (SMART) how and based on what evidence the actual occurrence of a planned change can be observed or measured.</i>	Sources of Verification <i>Are documents, statistics, reports and other sources of information, that allow checking the indicators</i>	Assumptions/ Risks <i>Are external factors that lie outside the control of the project management? Nevertheless they might have an (even decisive) influence on project success.</i>
Overall Objective <i>Overarching development objective, i.e. sectoral or guiding objective of the partner country and the Austrian Development Cooperation to which the intervention contributes</i>	To contribute to the well-functioning of the public higher education institutions in Kosovo along European values and standards and therefore supports the European integration process as well as democratisation and sustainable economic growth.	Full compliance of the project with the Higher KOS Strategy Document and the European standards in higher education and research	Project reports and financial reports, project documentation, media, websites, results of external evaluation	
Project Purpose <i>Changes projected by the intervention; the sustainable benefit for the target group/s</i>	The principles of the EHEA are effectively and sustainably implemented by the public Kosovar Higher Education institutions through improved and labour market oriented teaching and learning, strengthened research as well as improved quality assurance and management capacities of its HE public institutions.	<ul style="list-style-type: none"> - Strengthened customer/student oriented education quality through increased labour market orientation, education and research based on state-of-the-art methods in didactics, planning and internship placements and through provision of independent quality assurance mechanisms of international quality. - Broadened and improved research capacities through targeted research promotion and capacity building in the field of research and innovation - Improved quality management, good governance and transparency of main stakeholders in education and research and enabled mobility of work force. - Raised awareness about the relevance of cross cutting topics 	<ul style="list-style-type: none"> - Media coverage of the project - Official Reports of stakeholders (UP, UPPz, UM, KAA, NRC, NARIC, MEST etc.), statistic data - Self-evaluation reports to KAA - Increased awareness about the importance of research and innovation, and on classification of regulated professional titles 	Assumptions: <ul style="list-style-type: none"> - Prospects for political stability and sustainable economic progress remain intact. - Kosovo will become a formal member of the EHEA in the near future. - Commitment of local stakeholders to actively cooperate in the project implementation and to co-finance the project is ensured throughout the project duration. - Commitment of local stakeholders to co-finance the project will be met in time. - University of Prizren (UPPz) will be enabled (through provided financial and human resources) to live up to its mission and promised high standards - Intercultural differences and potential conflicts can be overcome through a proactive approach and

		<p>and instruments to integrate them into the respective fields of work.</p>		<p>open minded communication style.</p> <ul style="list-style-type: none"> - Cross cutting topics (mainly gender issues & interethnic cooperation) are understood by local partners. - Risks:The volatile status of the Univ. of Mitrovica due to the unresolved political relations may prevent the institution from participating in the project.
<p>Expected Results <i>Products and services provided by the intervention in order to achieve the planned changes at the level of the project purpose.</i></p>	<p>1. EDUCATION QUALITY: Training at public universities of Kosovo is more labour market oriented, based on state-of-the-art methods (didactics, planning) and on quality assurance mechanisms that meet international standards through:</p> <ul style="list-style-type: none"> - Setup (foundation, capacity development and internationalisation) of University Didactics and Curriculum Development Centres (DCDC) (in Prishtina and possibly Prizren) - Support to KAA to become fully functional on a sustainable basis and to offer services that fully meet international standards - Setup of five programmatic partnerships – possibly one in each NRC priority field¹ or as continuation of ongoing partnerships – between faculties or branches or institutions in Kosovo and Austria supporting quality education <p>2. RESEARCH PROMOTION: The capacities and the quality of research in Kosovo are improved</p>	<p>1</p> <ul style="list-style-type: none"> - DCDCs in Prishtina and Prizren are set up and functioning and the capacities of their staff are developed - KAA is fully functional on a sustainable basis and diverse services helped to fully meet international standards - Five programmatic partnerships are successfully implemented - Intervention plan for cross-cutting issues is developed in participation with beneficiaries, project partners and the donor and interventions are implemented <p>2.</p> <ul style="list-style-type: none"> - Framework, rules and procedures are established for the National Research Fund 	<p>1.</p> <ul style="list-style-type: none"> - University statutes, organigrams reflecting incorporation of DCDC into the university structure - ToR and strategic plans for DCDCs (deliverable) - Partnership agreement(s) - Concept for self-evaluation and strategic academic planning (deliverable) - KAA documents and evaluation guidelines - Letter of acceptance of the Austrian Board member; Minutes of Board meetings - Partnership contracts - Progress reports (financial and narrative) of partnership actions - Intervention plan for cross-cutting issues <p>2.</p> <ul style="list-style-type: none"> - Draft research funding law (deliverable) - Full-fledged programme 	<p>Risks:</p> <p>1</p> <ul style="list-style-type: none"> - The UPPz may not have enough human resources available to establish its university didactics and curriculum development services as independent unit. - As a consequence of serious political exercises of influence KAA might lose its reputation and status as independent agency. Consequently HE providers might not want to pay for a politically steered evaluation process. - It might be more difficult to find Austrian institutions ready to partner up with UPPz as a new institution which so far has no international reputation and capacities to actively work on a partnership. <p>2.</p> <ul style="list-style-type: none"> - MEST might not be ready to initiate and to adopt a research funding law. If this happens, all further activities are

¹ NRC priority areas are: (1) Environment, Energy and Natural Resources, (2) Agricultural Production and Food Safety, (3) Medical Research, (4) Development of a Knowledge Based Society, (5) Linguistic, Historic and Cultural Studies.

<p>substantially, including a national research fund that is functioning transparently according to international standards through:</p> <ul style="list-style-type: none"> -Establishment of framework, rules, procedures for the National Research Fund (NRF) (with focus on appropriate management, transparency and harmonisation with international standards) - Development of governance, regulations and empowerment of research promotion (Regulation of research promotion through support to functionality and sustainability of research responsible body/bodies and rising their capacities to offer coordinated advice in proposal writing / development / management to Kosovar scholars) - Organisation of 15 PhD or post-doc fellowships at regional or international universities for Kosovar researchers, preferably connected to programmatic partnerships - Support to establishment and implementation of min. 10 new collaborative research projects including publication of the best results - Support access to electronic publications in the NRC priority research fields 	<ul style="list-style-type: none"> - Governance regulations are developed and research responsible body/bodies are empowered - 15 PhD or post-doc fellowships are funded at regional or international universities for Kosovar researchers - Min. 10 new collaborative research projects are successfully implemented - Access to electronic publications in the NRC priority research fields is enhanced - Intervention plan for cross-cutting issues is developed in participation with beneficiaries, project partners and the donor and interventions are implemented 	<p>document for one National Research Fund (deliverable)</p> <ul style="list-style-type: none"> - Feedback forms of the trainees (on the study visit and training workshop) - Letter of acceptance of the Austrian board member - Strategic analysis and feasibility study (deliverable) - Governance regulations and rules of operations of the national agency for research promotion (deliverable) - Annual Progress reports of fellows - Evaluation and Monitoring reports about fellowship component - Report on the implementation of the projects after the end of the project duration are available (deliverables) - Membership documents - List/ database of online resources – commercial and free – per research priority area (deliverables) - Workshop documentation - Intervention plan for cross-cutting issues 	<p>legally implemented in a 'grey zone'.</p> <ul style="list-style-type: none"> - MEST may not clearly appoint responsibility and resources for the governance and management of a National Research Programme (e.g. in-house or transfer of responsibility to a national research promotion agency). - NRC, MEST and any appointed research promotion agency might not work together. - MEST may not provide sufficient material, personal and immaterial resources for the operative foundation and operations of the National Research Promotion Agency. - Impartiality of the officers responsible for research promotion and the administration of future research programmes and research calls for proposals may not be secured. - Due to obligations at the University in Kosovo scholars might have limited time available for their study/research abroad - The scholars might get visa for Austria/ EU only with heavy support from the project management/ ADC office. - Austrian universities might have limited capacities to cooperate with scholars from the Kosovo - The parallel implementation of the national research programme might lead to a duplication of efforts - There might not be enough qualified researchers available which might lead to double submissions - The branches not covered by NRC research priorities might feel left out of any support and may develop resistance. - If no money is provided directly for literature (e-resources or translations of relevant publications), the interest of the main target group to participate in
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