

# INVITATION

## Third Forum Meeting

### Improving cross-sector and multi-level collaboration

**1 – 2 March 2007, Vienna, Austria**

Local partnerships operate in a vertical and horizontal matrix: at their best they are able to work across sectors and align regional, national and supranational policies to develop integrated approaches to tackling complex problems on the ground. However, many partnerships do not exploit the full range of opportunities open to them, failing to take advantage of the potential of each partner to influence local policy design and delivery, and attaching little value to multi-level collaboration.

Thus, the Third Forum Meeting will focus on cross-sectoral and multi-level collaboration, supporting the exchange of experience and practice between partnerships and exploring ways to overcome common obstacles. The Forum meeting will provide a unique occasion for such an exchange, providing opportunities for in-depth discussion within a series of interactive working sessions:

- (1) **Cross-sectoral collaboration:** Local partnerships frequently include stakeholders from various economic sectors/branches, and from governmental and non-governmental organisations, offering a mechanism for improving co-ordination between labour market, education, economic and social policies at the local and regional levels. If their potential is exploited to the full, such partnerships can have a broad scope of operation. However, a number of factors undermine their ability to influence the day-to-day working of the different stakeholders, including weak accountability relationships, unclear division of roles and responsibilities, and limited resources.

The Forum meeting will explore the factors that hinder partnerships in creatively influencing local policy, and highlight approaches which have maximised the potential contribution of all the various partners involved.

- (2) **Multi-level collaboration:** Partnerships often involve stakeholders from various levels, including the supranational, national, regional and local levels. They therefore have the ability to influence policy design and development, which in the majority of cases is designed on supranational and national levels, but implemented locally. However, partnerships often underestimate their potential to influence policy and attach little value to multi-level co-operation. Equally, national policy designers do not see local partnerships as a useful stakeholder in their policy development activities. Thus, local needs are often not reflected in a

proper way. OECD LEED research has shown that through vertical partnership working, policies are likely to become more sustainable, and be better targeted to meet needs.

The Forum meeting will explore the extent to which partnerships currently involve co-operation across different governance levels, and highlight examples of partnerships which have managed to effectively influence the design and implementation of policies, thereby improving the local appropriateness of policies and policy integration.

In order to deepen common understanding within the Forum and its members, the Forum Meeting aims will build on the outcomes of the interactive workshops to develop a **"Vienna declaration of partnerships"** incorporating **recommendations on how to improve governance** for local, regional and national government and other policy actors.

## General information:

### Participants:

250 participants from OECD Members and non-members countries, including:

- partnership practitioners and managers;
- partnership members from government, business and civil society;
- national co-ordinators of partnerships;
- policy-makers; and
- researchers.

### Working language:

English

### Date:

**1 – 2 March 2007**

### Location:

#### **Hotel Penta - Renaissance**

Ungargasse 60  
1030 Vienna, Austria  
Tel: + 43 -1-711 75 0  
Fax: + 43 -1-711 75 8143  
Toll-Free: + 43 - 800 200 288  
[www.renaissancehotel.com/viese](http://www.renaissancehotel.com/viese)  
(Please see map below)

### Registration:

Due to the limited number of places, please confirm your participation by returning the registration form to **rubik@forum.zsi.at** or **fax: +43/1/495044240** by **26 January 2007** at latest. Registration is recorded in order of arrival. You will receive an e-mail confirmation of your registration and participation by 1 February 2007 at the latest. Since the number of participants is limited, we kindly advise you to register as soon as possible.

Travel, accommodation costs and visa fees are covered by participants themselves.

## How to get to the Renaissance Penta Vienna Hotel :

### From Vienna airport:

Please follow the signs in the arriving hall for CAT, bus, S-Bahn or taxi. Indicated prices are not guaranteed!

- City Airport Train (CAT) fee: EUR 9.- (one way)
- Bus service (Vienna Airport lines), fee: EUR 6.- (one way)
- S-Bahn service, fee: EUR 3.- (one way)
- Estimated taxi fare: EUR 33.- (one way)
- Driving directions to the hotel: 18 km NW, Highway A4, Direction Vienna, exit Stadionbrücke, go straight onto Rennweg crossing. At the crossing, turn right onto Ungargasse and proceed approx. 200 meters. The Renaissance Penta Vienna Hotel is located on the left-hand side.

### Public Transport within Vienna:

#### Bus Station

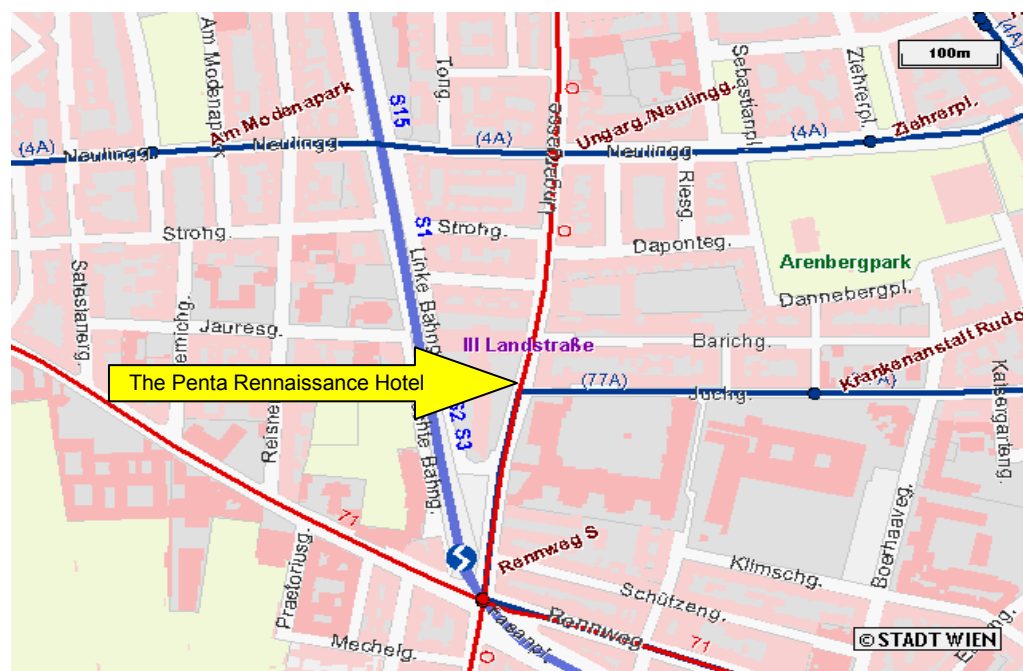
- Neulinggasse (3 km S)

#### Subway Station

- Landstraße/Wien Mitte (1 km W)

#### Train Station

- Südbahnhof (1 km S)



### Visas:

All attendees should verify whether or not any visa requirements exist for the entry to Austria, and where applicable they should begin visa procedures as soon as possible. If you have a visa requirement, we kindly ask that upon registering you send to us a request letter (download: <http://www.oecd.org/cfe/leed/forum/partnerships>). The letter can be sent by e-mail (with electronic signature) to **feichtinger@zsi.at**, by post or via fax +43 / 1 / 49 50 442 – 40.

After receiving the request letter, the organising institution (Centre for Social Innovation) will issue a letter addressed to the respective Austrian embassies/consulates informing them about your invitation to the Third Forum Meeting. In addition, a copy of the letter will be sent to you in the form of an e-copy. In order to receive your visa on time, please

then contact the nearest Austrian Embassy / Consulate in charge. Please consider visa applications can take several weeks.

**For further information on visa, please contact:**

**Judith Feichtinger**, Forum Office at ZSI (Centre for Social Innovation)

A - 1150 Wien / Vienna, Linke Wienzeile 246,

Tel.: +43 / 1 / 49 50 442 – 74,

Fax: +43 / 1 / 49 50 442 – 40,

e-mail: feichtinger@zsi.at

<http://www.zsi.at>; <http://www.oecd.org/cfe/leed/forum/partnerships>

**Hotels:**

The organisers pre-reserved accommodation in several hotels close to the event. Please find a list of hotels offering a special conference rate below. We kindly ask to book your accommodation no later than **5 February 2007** (key word: OECD LEED Forum). Bookings should be made directly at the hotel.

Please note that the conference organisers do not organise or book any travelling / accommodation issues and do not cover any travel or accommodation costs.

**Hotel Penta – Renaissance\*\*\*\***

Ungargasse 60

1030 Vienna, Austria

Tel: +43-1-711 75-8001

Fax: +43-1-711 75-8143

[rhi.viese.reservation@renaissancehotel.com](mailto:rhi.viese.reservation@renaissancehotel.com)

<http://www.renaissancehotel.com/viese>

**Price:** € 145.- (conference price for single room / double room without breakfast)

**Vienna Sporthotel\*\*\*\***

Baumgasse 83

1030 Vienna, Austria

Tel: +43-1-798 8201-0

Fax: +43-1-798 8201-415

[info@sporthotel-vienna.at](mailto:info@sporthotel-vienna.at)

<http://www.vienna-sporthotel.at>

**Price:** € 87.- / 110.- (conference price for single room / double room incl. breakfast)

**Mercure Grand Hotel Biedermeier  
Wien\*\*\*\***

Landstraßer Hauptstraße 28

1030 Vienna, Austria

Tel: +43-1-71 67-10

Fax: +43-1-71 67-15 03

[H5357-RE@Accor.com](mailto:H5357-RE@Accor.com)

<http://www.mercure.com/>

**Price:** € 99.- / 119.- (conference price for single room / double room without breakfast)

**Artis Hotel Wien\*\*\*\***

Rennweg 51

1030 Vienna, Austria

Tel: +43-1-713 25 21-248

Fax: +43-1-714 59 30

[s.beran@artis.at](mailto:s.beran@artis.at)

<http://www.artis.at>

**Price:** € 85.- / 125.- (conference price for single room / double room incl. breakfast)

**Note:** Prices are not guaranteed. Further details should be requested directly at the hotel.

To find out more information about other accommodation possibilities, go to <http://info.wien.at/>

**For further information on practical details, please contact:**

**Eva Rubik**, Forum Office at ZSI (Centre for Social Innovation)

A - 1150 Wien / Vienna, Linke Wienzeile 246,

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Fax: +43 / 1 / 49 50 442 – 40,

e-mail: rubik@forum.zsi.at

<http://www.zsi.at>; <http://www.oecd.org/cfe/leed/forum/partnerships>